

CHAIRMAN'S REPORT

Introduction

CHAK had a successful final year of implementation of CHAK strategic plan 2017-2022. An end-term external evaluation was undertaken and a new Strategic Plan developed to cover the period 2023-2028. The new strategic plan will be launched at the AHC/AGM of April 2023. The external evaluation and strategic planning process gave CHAK an opportunity to engage various stakeholders including Member Health Units for their input. We are grateful for the rich feedback that has helped shape the focus and priorities of the new strategic plan.

The year 2022 was a period of many transitions. Kenya conducted general elections which ushered in new Government marking a transition from the Jubilee Government to Kenya Kwanza Government. Several counties also experienced changes in governors and other elected leaders. These changes will inevitably lead to changes in health policies, priorities for UHC and reforms of key health sector institutions like NHIF and KEMSA. CHAK will maintain proactive partnership engagement to be included and ensure our programs are well aligned to any policy changes.

CHAK concluded implementation of three projects which closed-out in the course of the year. This included our biggest project, CHAP Uzima, funded by CDC/PEPFAR. Other projects that have closed are the USAID-funded SCOPE project which CHAK implemented in partnership with CCIH and World Relief, and the USAID ACHAP Afya Project, which was funded by USAID through Africa Christian Health Association's Platform (ACHAP). The closure of these projects has necessitated exit of the project staff and reduced funding to CHAK.

We, however, celebrate the achievements registered by these projects and the impact delivered to the communities served. For example, CHAP Uzima provided ARV treatment for 56,481 PLWHIV with good results of viral load suppression at 95 per cent; supported 5,813 Orphans and vulnerable children (OVCs) with a comprehensive programme and conducted HIV testing to 1.12m people with 20,744 new HIV positives identified and linked for treatment. The PMTCT services were provided to 160,079 clients with an MTCT rate of only 2.1 per cent.

To strategically respond to the declining project funding, CHAK has established a Business Development Unit led by a business development expert whose fulltime responsibility is to source for project funding opportunities and coordinate preparation of competitive project proposals.

The new strategic plan has re-sharpened CHAK focus in priority health programs and health systems strengthening initiatives and included resource mobilization and grants management as well as branding and marketing. CHAK Business Services Ltd will drive domestic resource mobilization initiatives through strategic investments in order to raise unrestricted funds that will be employed to support organizational growth and sustainability and facilitate equitable support to MHUs. Towards support to MHUs, EXCO has established MHUs Development Assistance Fund and a policy that provides criteria for accessing support by MHUs and the approval process.

To effectively implement the new strategic plan, CHAK Secretariat has been restructured into two Directorates namely: 1. Health Programmes and, 2. Finance & Administration. All functions that were coordinated by the Institutional and Organizational Development (IOD) department have been re-assigned to Health Programmes, Finance & Administration and CHAK Business Services Ltd.

Coordination and support for RCCs and MHUs will be facilitated by the Health Programmes Directorate. In the new structure, a Business Development Lead and Human Resources Manager have been added.

CHAK has transitioned all financial, projects and other resources management to Microsoft NAV 365 ERP. The transition has been demanding and challenging but has been successfully accomplished. This ERP provides an integrated system for efficient and reliable resources management in a secure platform that is cloud based.

Despite these changes, we are grateful to our Donor Partners for support to CHAK and funded projects. We are grateful to CHAK Trustees, Executive Committee, Management Team and Secretariat and all project staff for their commitment and support to CHAK programmes throughout the year.

We thank the Government of Kenya at National level through the MOH, County Governments and Council of Governors (COG) for recognition and support to CHAK and our member health facilities. We appreciate all our Development Partners for their faith in CHAK, their generous funding and technical support.

We acknowledge and appreciate all MHUs for their commitment and contribution to the healing ministry despite the risks and challenges created by the COVID-19 pandemic and persistent delays in receiving payment of claims submitted to NHIF.

Our ongoing partnership with Bread for the World of Germany has enabled CHAK to continue supporting MHUs in various areas of capacity building and health systems support in addition to maintaining RCCs engagement. Bread for the World also supported the end-term external evaluation of CHAK Strategic Plan 2017 – 2022 and development of the new Strategic Plan 2023–2028.

CHAK continues to pursue new partnerships and funding opportunities in order to further scale up and expand MHUs support to all regions. Norvatis partnership has enabled CHAK to scale up

interventions for a wider scope of non-communicable diseases that include cancer, asthma, sickle cell and heart failure. USAID Jamii Tekelezi Project and CDC CHAP Stawisha Project will continue to facilitate CHAK work in the HIV and TB response and support for OVCs.

CHAK Secretariat continued to coordinate critical advocacy engagements with National Government, Council of Governors and Counties, NHIF and MOH through a coordinated approach with other faith-based health service providers from KCCB, SUPKEM and MEDS through the Kenya Faith Based Health Services Consortium (KFBHSC) which is chaired by CHAK General Secretary.

CHAK coordinated a very successful partnership engagement with H.E President Dr William Samoei Ruto for senior religious leaders from CHAK, KCCB, MEDS, NCCK and EAK on February 7, 2023, at State House Nairobi. The meeting addressed issues of mutual interest on health and education. A memorandum on health that addressed commitment by FBOs on collaborating with Government in UHC implementation, challenges faced with NHIF contracts and payment of claims and the burden of multiple regulation were presented and discussed.



H.E. The President Dr. William Samoei Ruto talking with Rt. Rev. Charles Asilutwa, CHAK Chairman, and Rev. Dr Robert Lang'at, CHAK Trustee and former Chairman, during the religious leaders' visit to State House Nairobi on February 7, 2023.

Governance of CHAK

CHAK Annual Health Conference and AGM was held on April 26-28, 2022, at the AACC Desmond Tutu Conference Centre, Nairobi. During the AGM of 2022, elections were held for the positions of RCC Chair for Nairobi/Central/South East/Coast Region and Western/North Rift Region following the exit of Dr Catherine Mwangi and retirement of Dr Oliver Mamati respectively. The new RCC chairs elected were Joseph Leo and Mrs Ruth Nabie respectively.

All the other officials and RCC Chairs had only served for one year hence were continuing in office to complete their first two-year term. Joseph Leo however served for a short time and resigned in August 2023 to re-locate to the USA for further studies. EXCO assigned James Maina, the Vice-Chair to provide leadership for the RCC until the AGM elects a new RCC Chair.

During the AGM of April 2023, all the EXCO Officials and RCC chairs for Eastern/North Eastern and Nyanza/South Rift will be due for elections as they will complete their first two-year term. Those who have served are grateful for the opportunity and have expressed their willingness to continue serving, should the members elect them for another term.

The EXCO members who served in 2022 therefore include:

- Rt. Rev. Charles Asilutwa - Chairman
- Mr James Maina - Vice-Chairman
- Ms Christine Kimotho - Treasurer
- Mr George Opundo - Vice-Treasurer
- Joseph Leo (resigned in Aug) - RCC Chairman
Central/Nairobi
/South East/
Coast Region
- Mrs Ruth Nabie - RCC Chairman
Western/North
Rift Region
- Rev. Samson Musyimi - RCC Chairman
Eastern/North
Eastern Region
- Mr. Eric Lang’at - RCC Chairman
Nyanza/South
Rift Region

The new EXCO team held a governance strategic visioning retreat together with the management team in February 2022 during which they charted the vision for the new strategic plan. They also held a follow-

up retreat in August 2022 in which they received and discussed findings and recommendations of the external evaluation report and reviewed the draft new strategic plan which had been developed by management and technical staff.

The statutory EXCO business meetings were held quarterly to develop policies, review programmatic performance and financial reports and provide oversight. As per the Governance Charter, the following sub-committees held meetings to process matters to support the operations of EXCO:

1. Finance Committee
2. Programmes and HR Committee
3. Audit and Risk Committee
4. Tender Committee
5. Guest House Management Committee

CHAK Trustees

CHAK assets are held in trust by a team of trustees made up of senior church leaders of integrity and national stature. The trustees who served during the year were:

- Rt. Rev. Charles Asilutwa - Anglican Church of Kenya (ACK)
- Rev. Dr. Robert Lang’at – Africa Gospel Church (AGC)
- Rt. Rev. Joseph Wasonga – Anglican Church of Kenya (ACK)
- Rev. Prof. Zablon Nthamburi – Methodist Church in Kenya (MCK)
- Very Rev. Dr. Julius Mwamba – PCEA
- Pst. Dr. Samuel Makori – Executive Director, SDA - East Kenya Conference
- Rev. Paul Manyara – Bishop AIC, Kijabe Region

The Trustees were instrumental in securing an appointment with H.E. The President and in getting the heads of churches to engage in the high-level advocacy and partnership meeting with Government of Kenya at State House, Nairobi, on February 7, 2023.

The Trustees also supported lease renewal for the CHAK property and the process of registration of Christian Health Association of Kenya Trust which is at an advanced stage. The Trust will own shares in the CHAK Business Services Ltd company on behalf of CHAK.

Three of the CHAK Trustees also serve as Trustees of MEDS. The current CHAK representatives on MEDS Board of Trustees are:



Religious Leaders from CHAK, KCCB, NCKK and MEDS during a meeting with the H.E Dr. William Samoei Ruto, President of the Republic of Kenya, at State House Nairobi, on February 7, 2023. The President was accompanied by CS-Health, CS-Education, DG Health, NHIF Board Chairman and other Government officials. The meeting discussed opportunities and strategies for strengthening collaboration and partnership between FBOs and the Government in the delivery of quality health and Education services.

- Rt. Rev. Charles Asilotwa
- Rt. Rev. Joseph Wasonga
- Rev. Dr. Robert Lang'at

Dandora Plot

After 19 years of patience, prayer and legal processes, the High Court finally issued judgement affirming CHAK ownership of the seven-acre plot located in Dandora area of Nairobi. However, the trespassers have appealed the judgement in the Court of Appeal which has allowed stay of execution as we await full hearing and determination of their appeal. We are continuing to commit this matter in prayer and trust God for our victory to be sustained.

CHAK Guest House and Conference Centre

CHAK Guest House has continued to provide good quality services despite the hard economic times, high cost of goods and services and disruptions from the external environment. After the post-COVID pandemic recovery the business was impacted by the electioneering period and some of the post-

election political activities.

The Guest House managed to achieve business volume totaling Ksh34.5m in the year 2022 compared with Ksh29.0m in 2021. However due to the high cost of goods and high depreciation due to aged equipment and change of depreciation method from reducing balance to straight line method, the overall performance was a deficit of Ksh3.3M compared to a surplus of Ksh295,531 the previous year. The depreciation charge was Ksh3.9M. Moving forward, the Guest House will transition to operate as a business entity under the CHAK Business Services Company Ltd.

Regional Coordinating Committees (RCC)

CHAK national network of membership is assigned into four geographic regions, namely:

- Eastern/North Eastern – chaired by Rev. Samson Musyimi from Tei wa Yesu Hospital, Mwingi, Kitui County
- Central, Nairobi, South East & Coast – Mr Joseph

Leo chaired the region up to August 2022 and was thereafter replaced by Mr James Maina in acting capacity.

- iii. Western/ North Rift – Chair is Mrs Ruth Nabie from ICFEM Dreamland Hospital, Bungoma County
- iv. Nyanza/ South Rift – chaired by Mr Erick Lang’at from AIC Litein Hospital, Kericho County

Each region is coordinated by a Regional Coordinating Committee which meets at least three times a year. The chairpersons of the RCCs are members of EXCO.

The RCCs managed to hold their meetings physically in 2022. Two meetings were also held at CHAK Guest House for the RCCs Chairs, Vice Chair of CHAK and Secretariat which discussed ways of enhancing collaboration in supporting MHUs through RCCs.

The RCCs provide strategic fora for networking of MHUs at regional level and an avenue for dissemination of information from the Secretariat. They also provide feedback from the members on priority advocacy issues that require collective action within the region or CHAK Secretariat advocacy support at national level.

Capacity building activities for MHUs was conducted through RCCs in all four regions as per the priorities identified in their annual calendar. Support was also provided to MHUs on engaging with the NHIF accreditation process.

The RCCs have a strategic role in the County engagement efforts between CHAK member health units and the County Health Departments. We encourage member health facilities and Churches to proactively engage County Governments at every opportunity due to the critical role the counties play in health care financing, staffing, Essential Health Commodities distribution and management of health services at the county level.

MHU Development Assistance Fund

CHAK has established an MHUs Development Assistance Policy which has created a fund that will facilitate provision of support to MHUs. A designated bank account has been set aside with seed capital of Ksh1.4M. Following the financial performance of 2022, an additional Ksh2.0M has been added to the fund. Lower level MHUs will be prioritized in

extending support from this kitty as guided by the policy guidelines approved by EXCO. The MHUS Development Assistance Policy is available to MHUs through the Secretariat.

Purpose and criteria

The purpose for MHU Development Assistance is to establish a resource from which needy hospitals, health centers and dispensaries which are active members of CHAK can be assisted to address short term challenges experienced by the institutions or capacity building for health systems strengthening.

Any MHU can qualify for assistance subject to their subscription payment being up to date. Allocation of assistance will be approved by EXCO and support will be directed to strategic reasons which may include but not limited to:

- a) Purchase of strategic equipment
- b) Capacity building for health systems strengthening
- c) Essential medicines to support emergencies
- d) Facilitate donations by supporting importation costs for medical equipment and supplies

No cash disbursements will be made directly to the MHU to ensure the funds get to the intended purpose.

The following types of assistance may be available:

- a) Assistance through CHAK MHU Development Assistance Fund
- b) Medical assistance through MEDS Emergency Fund/Medicines allocation
- c) Unrestricted donations/equipment channeled through CHAK

Advocacy on NHIF

NHIF has become a key Government institution with the critical mandate of health care financing towards delivering universal healthcare for all Kenyans. The National Health Insurance Fund Act Amendment 2021 was passed by Parliament and accented by the Presidential on January 28, 2022.

NHIF has been undertaking reforms as part of the broader Government/MOH policy on Healthcare Financing. NHIF released new contracts for health service providers covering the three-year period 2022-2024. The new contracts included an annex with a long list of benefits packages for diagnostics, surgery and treatment. CHAK MHUs, other faith-based service providers and private sector expressed concern that the costing of the packages

provided was too low and unsustainable. CHAK coordinated with other members of the Kenya Faith Based Health Services Consortium (KCCB, MEDS and SUPKEM) to engage in persistent and evidence-based advocacy with NHIF which yielded some consensus on review and improvement of a good number of the benefits packages costing. The contracts effective date was delayed to July 1, 2022, to allow adequate time for exhaustive consultation and consensus building. The new NHIF contracts and introduction of a new automated claims processing system (e-Claim) presented numerous challenges and CHAK has effectively coordinated advocacy and capacity building to address these challenges. These efforts will be continued through FBOs-NHIF-TWG.

Mission For Essential Drugs And Supplies (MEDS)

Mission for Essential Drugs and Supplies (MEDS) is a joint Trust of CHAK and Kenya Conference of Catholic Bishops (KCCB) established in 1986, that provides high quality services in Health Commodities Supply Chain, health advisory services and Medicines Quality Assurance. MEDS is driven by quality and has maintained several national and international quality accreditations (ISO 9001:2015; USAID/OFDA; DG-ECHO; WHO prequalification of the quality control laboratory).

MEDS has grown to become a leading supply chain organization in the region with a reputation for quality, efficient and affordable services. It serves Faith Based Health Facilities, charitable NGOs, County Government Health facilities and also some charitable organizations in the neighbouring countries. From 2021 MEDS was given the opportunity to support the supply chain services for the USAID supported Essential Medicines and other Health Commodities for HIV, TB, Malaria and Maternal & Child Health. The USAID Supply Chain Strengthening Project has given MEDS responsibility for supply of HIV, Malaria and TB commodities to over 3,000 health facilities in Kenya.

MEDS Strategic Plan 2023 – 2027

MEDS completed implementation of the previous strategic plan 2018-2022. A new strategic plan 2023-2027 was developed through a participatory process guided by the Board of Directors and Trustees. The theme is “Consolidation and growth”. The plan seeks to consolidate the gains made over the last 36 years and repackage services to grow and retain MEDS clientele and also create competitive advantage.

The vision is: “A faith-based organization providing transformative health solutions globally”. The Mission is: “To provide reliable and affordable health products and technologies, quality assurance and health systems strengthening services”.

The core functions have been retained and enhanced to include:

- i. Supply chain and logistics – for health commodities and technologies
- ii. Quality assurance services – includes Quality Control Lab
- iii. Health Advisory Services – includes training, technical support and consultancy services

Medicines Quality Control Laboratory

MEDS has expanded the scope and capacity of the Medicines Quality Control Laboratory through development of a new and modern microbiology laboratory. This is the second such Lab in Sub-Saharan Africa and is expected to strengthen the work of medicines quality testing that MEDS is offering to several countries in Africa.

MEDS business volume/turnover recorded growth to Ksh5.39 billion in 2022 compared with Ksh4.72 billion in 2021. The debts continue to present a major challenge due to huge amounts held by health facilities. The Net Assets increased by 21 per cent to Ksh4.86 billion at close of December 2022. The Revolving Drug Fund has grown to Ksh713.5M. MEDS Board of Directors has allocated Ksh30.3 million from the 2022 surplus to provide Health Systems Strengthening support to Church Health Units which have consistently utilized the services of MEDS during the year.

A Health Systems Award ceremony was held in 2022



MEDS new microbiology lab which is expected to strengthen medicines quality testing services reaching several countries in Africa.

and March 2023 during which various categories of faith-based health facilities were given awards in recognition of their utilization of MEDS services. CHAK member hospitals have won the top award of fully kitted ambulances during the two awards: Tenwek Hospital (2021) and AIC Litein Hospital (2022) and from KCCB, Consolata Mathari and North Kinangop hospitals respectively. The Secretariats also received support towards systems strengthening.

CHAK strongly urges all MHUs to utilize MEDS pharmaceutical services which guarantees quality and affordable medicines and other health commodities.

Chak Pension Scheme

CHAK Pension Scheme was established in July 2014 to provide dependable retirement security for all CHAK staff as part of staff welfare and retention strategy. It is a contributory scheme regulated by RBA, which receives contributions from both the employer and employees monthly. It is well aligned to the recent changes in the NSSF Act. The scheme has attained a total membership of 198. The annual external audit was conducted by KKCO LLP Auditors for the period ended December 31, 2022, and the returns filed as per RBA Regulations.

The scheme has attained total fund value of Ksh314.6M having recorded a net investment income of Ksh8.94M in 2022. The reduced net investment income was as a result of re-evaluation loss on equity investments and treasury bonds.

The CHAK Pension Trustees Chair is Mr George Opundo. The other Trustees who served during the year were: Rev. Samson Musyimi, Dr Samuel Mwenda, Mildred Murunga, Jacqueline Maina and Moses Muturi. The scheme service providers are:

- Enwealth Financial Services Ltd – Fund Administrator
- CFC Stanbic Bank – Fund Custodian
- Co-op Trust Investment Services Ltd – Fund Manager
- KKCO Auditors LLP - Auditors

The Trustees held quarterly meetings and managed to fulfill the governance oversight requirements by RBA regulations, to monitor regulatory compliance and fund performance. The fund has attained self-sustainability and was able to pay for its operational expenses during the year totaling Ksh7.5M.

NHCTS Medical Equipment Programme

CHAK Medical Equipment Programme provides much-needed medical equipment installation, repair, maintenance and quality assurance services.

Our highly experienced technical team has developed a niche in the calibration and maintenance of anaesthesia equipment and radiology (x-ray and ultrasound) units and radiation monitoring through accreditation by the Kenya Nuclear Radiation Authority (KENRA) formerly known as Radiation Protection Board. They also maintain and repair general medical equipment and plants.

This essential support service is available to CHAK members and other faith-based health facilities at a fee, as a priority before extending it to Government facilities and private sector.

Through support from Bread for the World, Germany, the HCTS Programme has acquired highly specialized modern equipment for calibration of anaesthesia machines and patient monitors as well as quality assurance, radiology equipment quality assurance and radiography personnel radiation exposure monitoring through providing periodic analysis of the radiation badges.

CHAK has established a Dosimetry Lab at the Secretariat which is licensed by the Kenya Nuclear Regulatory Authority (KENRA).

HCTS services must be self-sustaining hence a fee is charged for service, which we believe is competitive



CHAK HCTS technical team in the Dosimetry Lab working on dosimetry reading for radiation monitoring badges and New Fluke Gas Flow Analyzer for Anaesthesia equipment calibration and quality assurance, all acquired from Germany through support by BfdW.

and good value for money. We wish to appreciate CHAK member health units who regularly utilize the HCTS services. We further appeal that all MHUs should utilize the services and make timely payment to help sustain this important service. We also appeal to those having debts from services already provided to settle their debts within reasonable time.

CHAK Hospital Management Software

After 10 years of implementation and development, CHAK has re-engineered the Hospital Management Software into a new robust and user-friendly system which can be used by any level of health facility to provide a complete integrated automated solution for patient records, clinical services, revenue management, inventory management and accounts book keeping.

In order to enhance CHAK capacity to adequately support the system and ensure sustainability, the new CHAK Hospital Management Software will be marketed through CHAK Business Services Ltd at a modest pricing compared with similar products available in the market. The new system will be demonstrated during the AHC/AGM.

CHAK assets and financial status in 2022

Net assets growth

The Association's net assets value recorded an increase by Ksh102.4 million from Ksh375.2 million in 2021 to Ksh477.6 million at the close of 2022. This represents a growth of 27.3 per cent. After accounting for depreciation, we recorded a surplus of Ksh37.3 million.

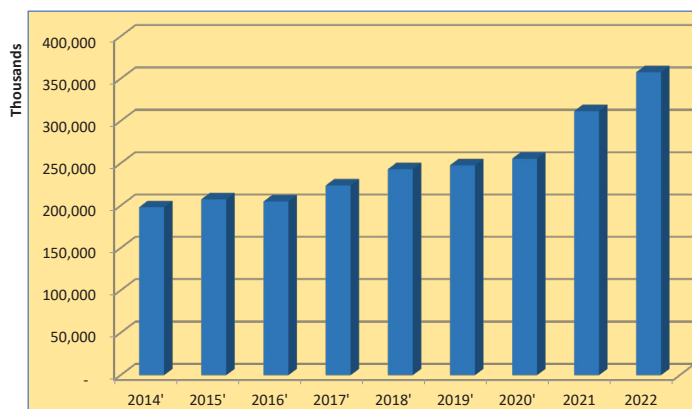
Total revenue

The Association's gross revenue increased from Ksh964 million in 2021 to close at Ksh1.773 billion in 2022, representing an 84 per cent increase. The increase was as a result of the new project funded by USAID, the Jamii Tekelezi Programme (USAID-JTP). The CDC funded CHAP Uzima project also received increased funding due to the addition of the ARPA component.

CHAK Guesthouse revenue increased due to the progressive recovery post COVID. The other key funding sources were Bread for the World, USAID ACHAP Afya, Novartis, Novo Nordisk, EPN, SCOPE, and Gates Foundation through CCIH.

CHAK is grateful to the Donor Partners who

Net Worth in Ksh



continue to entrust us with their resources. We wish to assure them of our commitment to compliance with their funding requirements and delivery on the agreed performance indicators.

Development Partners

Bread for the World-Church Development Services (BfdW)

CHAK is grateful to Bread for the World-Church Development Service (BfdW) for the partnership and generous support. Indeed, BfdW has been a dependable long-term development partner.

We completed implementation of the three-year programme covering the period 2020 – 2022 and an external evaluation was conducted. CHAK submitted another three-year programme proposal for the period 2023–2025 which has been approved for funding.

The support will provide CHAK the necessary organizational structure, capacity and systems to engage in strategic plan implementation with priority focus on women's and children's health.

United States Government Funding

USAID Jamii Tekelezi program

CHAK has been awarded a five-year project by USAID for HIV prevention, care and treatment and OVC support, named USAID Jamii Tekelezi Program. The project is implemented in Meru, Embu, Nyandarua, and Tharaka Nithi Counties. The project begun with a base period of two years covering the period March 26, 2021, to March 25, 2023. Due to the project's performance, we have been awarded the full five-year implementation period to March 2026. The project implementation partners are MEDS supporting commodity supply chain services and NOPE for prevention services.

USAID ACHAP Afya

This is a three-year project funded by the USAID through ACHAP under the New Partner Initiatives (NPI) program. The community-based reproductive, maternal, neonatal, child and adolescent health and family planning (RMNCAH/FP) project is implemented in Kilifi County. The project ended on March 31, 2023.

CDC - CHAP Uzima Project

CHAK is most grateful to PEPFAR and CDC for the generous funding of the CHAP Uzima project, in which CHAK was the prime partner. The 5.5-year CHAP Uzima project came to an end on September 30, 2022, and delivered great results. Transition of the supported faith-based health facilities was facilitated and a close-out event was held in January 2023. During this event, the new CDC-funded CHAP Stawisha Project was launched.

CDC – CHAP Stawisha Project

This new project has been awarded to CHAK by CDC for implementation in eight counties over the period September 30, 2022, to September 29, 2026. The first-year budget was USD2.7M. The project scope includes HIV prevention and treatment, TB treatment, cervical cancer screening, OVC support and GBV mitigation.

Novartis Familia Nawiri Project

This is a CHAK partnership with Novartis to address nine non-communicable diseases. The project provides capacity building for health workers, supports health systems strengthening, facilitates patients screening and provides high quality medicines that are provided by Novartis through MEDS at very affordable access prices. The disease conditions targeted include sickle cell disease, diabetes eye care, hypertension, cancer, childhood pneumonia, asthma and cardiovascular diseases.

iCARE Diabetic Management Project by Novo Nordisk and DANIDA

CHAK continued to receive funding and technical support from Novo Nordisk and DANIDA for building capacity for quality diabetes management services in FBO health facilities. Novo Nordisk also provides good quality insulin at highly subsidized access pricing.

EPN – Anti Microbial Resistance Project

CHAK acquired a new partnership with EPN for implementation of initiatives on anti-microbial

resistance (AMR). This will be implemented with member hospitals.

Conclusion

This is my second report as the Chairman of CHAK since I joined the leadership in 2021. I am thankful to God for the opportunity to serve and for His grace and provision that has enabled CHAK to maintain a trajectory of consistent growth and development despite various challenges.

I am grateful to CHAK membership for allowing me and other EXCO members the opportunity to serve. We thank all our partners for their partnership and support in 2022 as we embarked on our journey of promoting access to quality health care for all. We are particularly grateful to the US Government for the major projects funded through USAID and CDC to Bread for the World for awarding CHAK yet another three-year project funding.

We thank God for His faithfulness in providing for the healing ministry at CHAK and MHUs. The people God has provided to work with us are our greatest strength. We thank all health workers in faith-based health facilities for their compassion, dedication and resilience even during the hard-economic times. Serving in church health facilities is a noble calling to a compassionate ministry. It is our prayer that God will keep them and their families blessed, encouraged and in good health.

Finally, I wish to thank the Trustees, EXCO, management, staff, partners and members for their prayers, commitment and dedication to the mission of CHAK. The achievements accomplished in 2022 were possible through our collective effort. Let us keep up our faith, commitment and good work in Christ's healing ministry as CHAK starts the journey of implementation of the new Strategic Plan 2023 - 2028.

Hebrew 6:10 "God is not unjust; he will not forget your work and the love you have shown Him as you have helped His people"

2 Chronicles 15:7 "...Be strong and do not give up for your work will be rewarded"

May God bless you all.

Rt. Rev. Charles Asilutwa, CHAIRMAN