



## CHRISTIAN HEALTH ASSOCIATION OF KENYA

*Promoting universal access to quality health care in Kenya  
delivered through resilient health systems*

**Strategic Plan 2023 – 2028**

[www.chak.or.ke](http://www.chak.or.ke)



*Learn, engage,  
Collaborate*

### CHAK identity

CHAK is a national faith-based organisation of the Protestant Churches, health institutions and programs from all counties of Kenya providing quality health care since 1946 through building of health systems, partnerships, and community empowerment.

CHAK is founded upon Revelation 22:2 which states “on each side of the river there was the tree of life, bearing twelve crops of fruit, yielding its fruit every month: and the leaves of the tree are for the healing of the nations.”

### CHAK’s mandate

CHAK’s mandate is to promote universal access to quality healthcare by building capacity of health workers and supporting health facilities to deliver accessible, comprehensive quality health services to the people of Kenya and beyond in accordance with Christian values, professional ethics and national health sector policies.

CHAK also engages communities to empower them to seek and access quality health care.

### Our vision



Quality Healthcare for all to the glory of God

### Our mission



To facilitate provision of quality health services through health systems strengthening, innovation, training, advocacy and partnerships as a witness to the healing ministry of Christ

### Strategy conceptual framework



## Strategic priority areas

To maximize efficiency in the utilization of the available scarce resources, CHAK has adopted a strategy of integration, innovation and partnerships.

The CHAK Strategic Plan 2023-2028 priority areas have been clustered into six strategic thematic areas, namely:

- i. Health service delivery
- ii. Health systems strengthening
- iii. Advocacy, partnerships and networking
- iv. Sustainable financing and resource management
- v. Strategic information management
- vi. Branding, marketing and communication

## Core values



## Performance monitoring, evaluation, research and learning framework

The CHAK MERL strategy is organised into four tenets which are: strategy control, results monitoring, evaluation and adaptive learning.

Each of the four tenets plays a pivotal role in CHAK's ability to monitor and assess progress, learn from successes, best practices and challenges both at the organisational and health facility level.

## Programs

CHAK runs a wide range of health service delivery and systems strengthening programs with the goal of promoting universal access to quality health care.

These include:

- HIV&AIDS prevention, treatment, OVC support, and stigma mitigation; CHAP Stawisha Project (CDC) and USAID Jamii Tekelezi Program are the major PEPFAR funded projects leading this effort
- Tuberculosis (TB) diagnosis and treatment, de-

## CHAK structure

CHAK has an elaborate governance structure which includes the Annual General Meeting (AGM), a Board of Trustees comprising senior religious leaders, Executive Committee (EXCO), which is the Board, and Board sub-committees (Finance, Programmes and HR, Audit and Risk, Tender Committee).

Member health units are clustered into four regions each having a Regional Coordinating Committee (RCC). The secretariat and programmes are managed by the management team, while internal audit oversees compliance.

## Structure of CHAK



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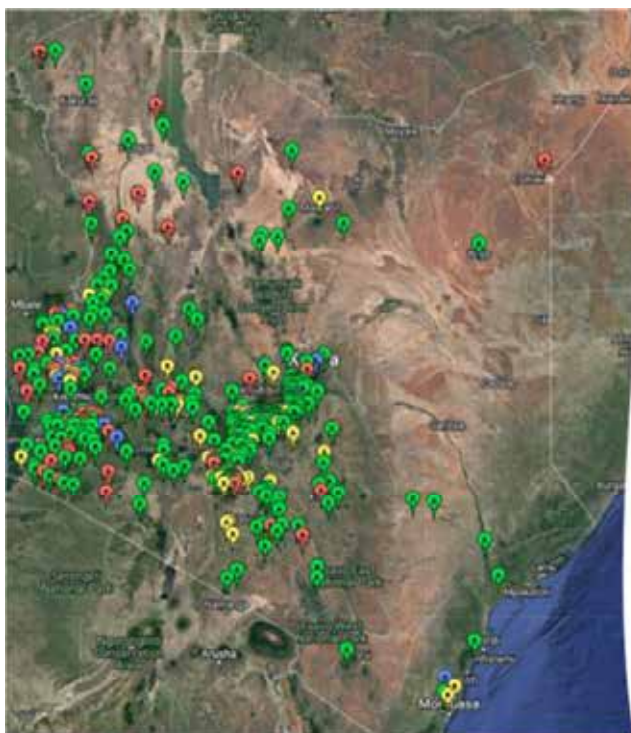
- Evaluation of integration of HIV and NCDs services towards enhancing sustainability
- Maternal, Neonatal, Child and Adolescent Health services
- Reproductive Health and Family Planning
- NCDs awareness, education and screening at community and facility levels and appropriate referral linkages for treatment and follow up. This includes participating in access programs for NCD commodities.
- Visual impairment screening and corrective management. Screening for presbyopia and dispensing of reading glasses
- Advocacy, Partnerships and Networking at county, national and regional levels
- National and County Governments' partnership engagement
- Sustainable health care financing for UHC through engagement with Social Health Authority (SHA), MOH and private sector

- Business development and grants management
- Medical Education, training and research. We are partners in the Partnership for Education of Health Professionals (PEP) program funded by the Novo Nordisk Foundation.
- Health systems strengthening
  - a) Medical equipment program supporting sourcing, installation, maintenance and quality assurance for church health facilities
  - b) Medical Equipment Dosimetry Lab for radiation monitoring and calibration for anaesthesia machines and patients monitors
  - c) Human resources for health capacity development and systems strengthening
- d) Governance, leadership and management support for member health facilities
- e) ICT innovations and systems strengthening including Hospital Management Software
- f) Strategic Information (M&E) and Electronic Medical Records System (EMR) including CHAK DHIS2 Data Reporting Platform

### CHAK Business Services Limited (CBSL)

Towards building capacity for sustainability, CHAK has established CBSL to drive investments for domestic resource mobilization. The company is providing products in hospitality business, medical equipment services, hospital management system and consultancy.

### Distribution of CHAK member health facilities in Kenya



- 35 Hospitals
- 127 Health Centres
- 322 Dispensaries
- 68 Churches/Church Organisations
- 29 CBHC Programmes
- 20 Medical Training Colleges
  - MTCs - 14
  - Universities - 6

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